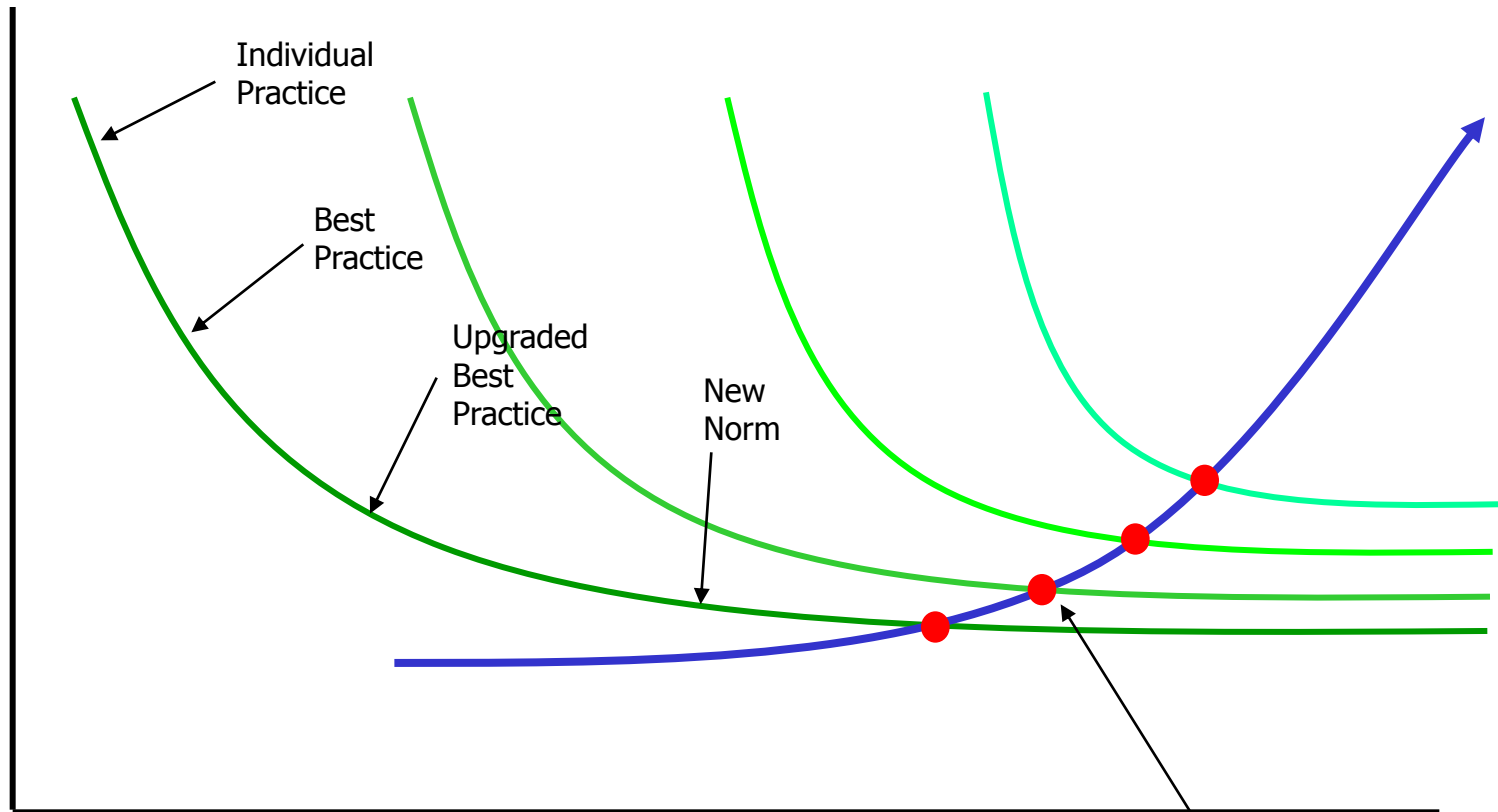


# Learning Organizations Achieve Continuously Improving Results with Greater Ease over Time



Our task is to provide leadership in setting the standards of excellence and working with the organization to achieve them.

# Our Learnings on Sustainability

- Difficult concept to articulate and sell; intimidating to some people.
- Sustainability is an overarching concept.
- Sustainability is NOT an EHS topic.
- Sustainability provides a larger purpose for the business.
- Sustainability can be a nice intersection of personal values and business values.
- Sustainability pulls us into long-term (50+years) thinking.
- Sustainability creates a game-changer by pulling together previously separated needs.
- Sustainability is not understood and we do not have shared-meaning around it.
- Sustainability is a key to business success because it forces us to think broadly.
- Metrics will be an important way to describe a future world;
  - Waste turns
  - Desirous place to work

## Finding opportunities in the future world...a planning framework

By this year...	2005	2010	2015	2020	2025	2030	2040	2050
Regulations	* Noise restrictions for aero.	* Equipment takebacks * Carbon tax on product users			* Takebacks for aerospace			
Material Availability								
Social/ People Issues								
Environmental Landscape								
Given this is the world, where are the opportunities for us to thrive?"								

# Work to Do...

